United Way of Peterborough and District

Financial Statements For the year ended March 31, 2021

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Independent Auditor's Report

To the Board of Directors of United Way of Peterborough and District

Qualified Opinion

We have audited the accompanying financial statements of United Way of Peterborough and District (the "Organization"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations and changes in fund balances and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, the Organization derives revenue from campaign contributions and other donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore we were not able to determine whether any adjustments might be necessary to revenues other than grants, excess of revenue over expenditures, and cash flows from operations for the years ended March 31, 2021 and 2020, current assets as at March 31, 2021 and 2020, and net assets as at April 1 and March 31 for both the 2021 and 2020 years. Our audit opinion on the financial statements for the year ended March 31, 2021 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants Peterborough, Ontario June 28, 2021

United Way of Peterborough and District Statement of Financial Position

	Operating Fund		March 31 2021	.,
Assets				
Current Cash and bank (Note 3) Short term investments (Note 4) Pledges receivable	\$ 2,416,545	\$ 584 51,138	\$ 2,417,129 51,138 11,720	\$ 1,329,652 130,549 11,584
Interest and other receivables Prepaid expenses Due from (to) other funds	30,746 128,926 13,724	9,406 - (13,724)	40,152 128,926	32,423 32,664
	2,601,661	47,404	2,649,065	1,536,872
Investments (Note 4)	10,056	1,764,576	1,774,632	1,405,635
Capital assets (Note 5)	35,549		35,549	33,684
	\$ 2,647,266	\$ 1,811,980	\$ 4,459,246	\$ 2,976,191
Current Liabilities Accounts payable and accruals Deferred revenue	\$ 532,572 606,582	\$ - -	\$ 532,572 606,582	\$ 189,089 8,345
Deferred revenue	1,139,154		1,139,154	197,434
Contributed equity in capital assets (Note 6)	25,000		25,000	25,000
	1,164,154		1,164,154	222,434
Fund Balances Unrestricted Internally restricted (Note 7a)	449,772 875,148	- 393,647	449,772 1,268,795	506,194 686 193
Externally restricted (Note 7a)	875,148 158,192	1,418,333	1,268,795	686,192 1,561,371
	1,483,112	1,811,980	3,295,092	2,753,757

On behalf of the Boardy

Director

United Way of Peterborough and District Statement of Operations and Changes in Fund Balances

For the year ended March 31	Operating Fund	Endowment Fund	2021	2020
Revenue				
Campaign contributions Funds received from other United Ways	\$1,103,155 243,862	\$ - -	\$1,103,155 243,862	
Total campaign income	1,347,017	-	1,347,017	1,596,742
Investment income (loss) (Note 8) Program income Grants (Note 9) Nevada income Other donations	5,450 - 1,827,785 31,079 85,685	· -	328,747 - 1,827,785 31,079 100,840	(46,244) 2,300 301,743 40,543 29,616
Total revenue	3,297,016	338,452	3,635,468	1,924,700
Expenditures				
Community & Program Funding Allocations/Designations to Community and Partner Agencies - (Schedule A) Designations to other charities Age friendly initiative Organizational & community development - (Schedule B) Labour program - (Schedule B) Reaching Home project - (Schedule B) United Way of Canada membership fees Fundraising Investment management fees Campaign expenses - (Schedule B)	1,397,446 8,928 10,000 183,764 42,310 1,142,984 17,104	- - - - 12,980	1,397,446 8,928 10,000 183,764 42,310 1,142,984 17,104 12,980 278,617	842,658 20,449 75,273 253,339 54,102 297,837 17,207 13,132 297,314
Total expenditures	3,081,153	12,980	3,094,133	1,871,311
Excess of revenue over expenditures (expenditures over revenue)	215,863	325,472	541,335	53,389
Fund Balances, Beginning of Year	1,232,614	1,521,143	2,753,757	2,700,368
Interfund Transfers (Note 10)	34,635	(34,635)	-	
Fund Balances, End of Year	\$1,483,112	\$1,811,980	\$3,295,092	\$ 2,753,757

United Way of Peterborough and District Statement of Cash Flows

For the year ended March 31	Operating Fund	Endowment Fund	2021	2020
Cash provided by (used in)				
Operating activities Excess of revenue over expenditures (expenditures over revenue)	\$ 215,863	\$ 325,472	\$ 541 335	\$ 53,389
Items not involving cash Amortization	6,191	-	6,191	14,283
Change in unrealized (gains) losses on investments	(2,552)	(266,030)	(268,582)	(128,288)
	219,502	59,442	278,944	(60,616)
Changes in non-cash working capital item Pledges receivable Interest and other receivables Prepaid expenses Accounts payable and accrued liabilities Deferred campaign contributions Due from (to) other funds Investing activities Purchase of capital assets Net activity of short term and long term investments	(136) (6,859) (96,262) 343,483 598,237 6,577 1,064,542 (8,053) (1,000) (9,053)	(870) - (877) - (6,577) 51,995 - (20,007)	(136) (7,729) (96,262) 343,483 598,237 - 1,116,537 (8,053) (21,007) (29,060)	11,298 21,486 (1,536) 58,420 8,345 - 37,397 (9,408) 306,615 297,207
Financing activities Interfund transfers	34,635	(34,635)	-	
Increase (decrease) in cash during the year Cash and bank - beginning of year	1,090,124 1,326,421	(2,647) 3,231	1,087,477 1,329,652	334,604 995,048
Cash and bank - end of year	\$2,416,545	\$ 584	\$2,417,129	\$ 1,329,652

1. Nature of Operations

United Way of Peterborough and District ("the organization") is a provincially incorporated not-for-profit, charitable organization serving Peterborough City and County. The organization has adopted the mission "to improve lives and build communities by engaging individuals and mobilizing collective action".

2. Summary of Significant Accounting Policies

(a) Basis of Presentation

The financial statements have been prepared using Canadian Accounting Standards for Notfor-Profit Organizations.

(b) Fund Accounting

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the organization, the accounts are maintained in accordance with the principles of fund accounting. Under these principles, resources are classified for accounting purposes into funds that are in accordance with particular activities or objectives specified. These funds are classified as follows:

Operating fund - includes the results of day-to-day administrative and operating transactions.

Endowment fund - reflects both externally and internally restricted amounts. The externally restricted component consists of donations that were specifically designated by the donors to be held in perpetuity. The internally restricted component consists of unrestricted donations transferred to the fund, investment income not transferred to the operating fund, and unrealized gains. Donations that have been internally restricted may be disbursed by the organization as approved by the Board of Directors. Interest, dividends and realized gains earned may be disbursed by the organization.

(c) Revenue Recognition

The United Way of Peterborough and District uses the deferral method of accounting. Restricted contributions are recognized as revenue of the operating fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized when received or receivable. Restricted contributions to the Endowment Fund are recorded as revenue when received. Expenses are recorded as incurred.

Investment income is recognized as revenue when earned in the appropriate fund.

Pledges receivable are pledges outstanding at yearend and include campaign pledges from other United Ways along with pledges from corporate and not-for-profit organizations. Management reviews and adjusts the pledges to their estimated net realizable value.

Grant revenue represents funds received from federal, provincial and municipal governments for programs administered by the organization. The related program expenses and grant disbursements are included in the community and program funding section of the statement of operations. Grants are recognized as revenue in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

2. Summary of Significant Accounting Policies (continued)

(d) Contributed Services

Donated materials and services are not recorded because the fair market value is not readily determinable.

(e) Expense Allocations

The organization allocates general management and administrative costs. General management and administrative costs are first allocated to the Reaching Home Project in accordance with its funding agreement and then allocated to campaign, organizational & community development and the labour program as follows:

	General Management	General Management
	and	and
	Administrative Costs	Administrative Costs
	(Payroll)	(Other)
Campaign	44.0%	45.0%
Organizational & Community Developmen	nt 50.0%	50.0%
Labour program	6.0%	5.0%

(f) Capital Assets

Capital assets are recorded at cost. The organization provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

Buildings	25 years
Building equipment	8 years
Office equipment	3 to 8 years

Contributed equity in capital assets represents conditional contributions received by the organization specifically for the purpose of acquiring assets and are not deducted from the cost of the assets.

(g) Management Estimates

The preparation of financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Key areas where management has made complex or subjective judgments (often as a result of matters that are inherently uncertain) include, among others, pledges receivable, accounts payable and accrued liabilities, deferred revenue, useful lives of capital assets and amortization. Actual results could differ from these and other estimates, the impact of which would be recorded prospectively.

(h) Income Taxes

The United Way of Peterborough and District is registered as a charitable organization under the Income Tax Act (the "Act") and, as such, is exempt from income taxes. In order to maintain its status as a registered charity under the Act, United Way must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

2. Summary of Significant Accounting Policies (continued)

(i) Financial Instruments

All financial instruments are initially recorded at fair value when acquired or issued.

Investments quoted in an active market are subsequently measured at fair value with changes in fair value being recognized on the Statement of Operations in investment income. All other financial instruments are reported at cost or amortized cost less impairment, if applicable.

Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired.

Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortizatied cost.

(j) Government Assistance

Government assistance received during the year for current expenses is included in the determination of net income for the year.

3. Cash and Bank

The bank accounts are held at a Canadian chartered bank and earn nominal rates of interest.

4. Investments

_		Operating Fund		Endowment Fund	2021	2020	
Fixed income Mutual funds Canadian equities Foreign equities	\$	- 10,056 - -	\$	341,940 402,174 511,004 560,596	\$ 341,940 412,230 511,004 560,596	\$	428,569 336,321 423,547 347,747
Less short term		10,056 -		1,815,714 51,138	1,825,770 51,138		1,536,184 130,549
Long term	\$	10,056	\$	1,764,576	\$ 1,774,632	\$	1,405,635

Fixed income investments consist of interest-bearing notes earning interest in the range of 2.000% to 4.540% with maturity dates ranging between June 2021 and April 2049.

Fixed income investments maturing in the next year are classified as short-term while mutual funds, equities and fixed income investments with later maturity dates are classified as long-term.

5. Capital Assets

	2021						2020
	Accumulated Cost Amortization			Cost	-	accumulated amortization	
Land Building Building equipment Office equipment	\$ 21,000 74,099 20,732 132,381	\$	74,099 8,391 130,173	\$	21,000 74,099 15,721 129,335	\$	74,099 6,813 125,559
	\$ 248,212	\$	212,663	\$	240,155	\$	206,471
Net book value		\$	35,549			\$	33,684

6. Contributed Equity in Capital Assets

Contributed equity in capital assets represents conditional contributions received by the organization specifically for the purpose of acquiring such assets. Contributions totaling \$25,000 were received to fund the purchase of the Stewart Street property. The terms on which the contribution was made state that in the event of a wind up of the United Way of Peterborough and District the amount of \$25,000 will be repayable.

7. Restricted Operating Funds

(a) Internally restricted funds have been restricted by the Board of Directors of the United Way of Peterborough and District and consist of:

	Operating Reserve Fund	Strategic Reserve Fund		Capital Reserve Fund	2021	2020
Beginning Balance	\$ 559,728	\$	8,500	\$ -	\$ 568,228	\$ 680,054
Transfers from/(to) unrestricted	199,741		1,500	105,679	306,920	(111,826)
Ending Balance	\$ 759,469	\$	10,000	\$ 105,679	\$ 875,148	\$ 568,228

During the year, the Board of Directors established a Capital Reserve Fund to plan for capital re-investment without impacting the operating budget. The Board also transitioned the previous hardship fund into a strategic reserve fund to enable the Organization to fund strategic directions that may arise without impacting the operating budget and to support partner agencies in times of temporary cash flow constraints caused by unforeseen circumstances. An Operating Reserve Fund is also maintained with a target amount between three to six months of annual partner agency allocations and operating expenditures to enable the Organization to sustain operations through any short-term fluctuations in donations or funding payments.

7. Restricted Operating Funds (continued)

(b) Within the operating fund, externally restricted funds have been restricted for specific purposes by the donor. The balance consists entirely of the Emergency Disaster Fund which was created as a result of the 2004 Peterborough flood. The purpose of this fund is to assist voluntary sector organizations at a time when a natural disaster impacts the City or County of Peterborough and affects their ability to operate as intended.

8.	Investment Income (loss)		2021	2020
	Dividends, interest and other Realized gains on disposal of investments Change in unrealized gains (losses)	\$	50,987 9,179 268,581	\$ 59,504 24,576 (130,324)
		\$	328,747	\$ (46,244)
9.	Grants			
		_	2021	2020
	Government of Canada - Reaching Home Emergency Community Support Funding Canada Emergency Wage Subsidy COVID-19 Seniors Response Funding Other	\$	1,142,984 489,379 133,450 58,054 3,918	\$ 297,837 - - - - 3,906
		\$	1,827,785	\$ 301,743

10. Interfund Transfers

The interest, dividends and realized gains, net of fees, earned in the Endowment Fund are transferred to the Operating Fund on an annual basis, and total \$24,635 (2020 - \$59,290).

The Board also approved during the year an additional transfer of \$10,000 from the Endowment Fund to the Operating Fund to fund an Age Friendly program.

11. Financial Instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Interest rate risk

Interest rate risk is the risk that the value of financial instruments will fluctuate due to changes in market interest rates. The value of fixed income securities will generally rise if interest rates fall and conversely fall when rates rise. The value of equity securities changes with stock market conditions, which are affected by market conditions and a general economic outlook. The equity securities are also affected by the future outlook of the company and changes in interest rates (if applicable). The organization is also subject to gains/losses on fluctuations in securities denominated in other than Canadian dollars. These risks are generally outside the control of the organization but are mitigated by the organization's investment policies, which prescribe the asset mix of investments including the amount of foreign content and credit ratings of bond issuers.

11. Financial Instruments (continued)

(b) Credit risk

The organization has credit risk related to pledges receivable from prior year's campaign and other receivables, which amount to \$42,466 (2020 - \$35,473). Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The organization reduces its exposure to credit risk by creating an allowance for bad debts when applicable. The organization monitors and assesses the collectability of pledges receivable based on past experience to derive a net realizable value. In the opinion of management the credit risk exposure to the organization is low.

(c) Foreign currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign currency exchange rates. The organization has foreign currency denominated cash, fixed income investments and equity securities quoted in an active market of \$560,596 (2020 - \$347,747). The organization's investment policies limit the amount of foreign investment content, which mitigates their exposure of losses related to currency fluctuations in these securities. In the opinion of management the currency risk exposure to the organization is low.

(d) Liquidity risk

The organization has liquidity risk related to accounts payable and accrued liabilities of \$532,572 (2020 - \$189,089). Liquidity risk is the risk that the organization cannot repay its obligations when they become due to its creditors. The organization reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due and maintains an adequate amount of cash to cover operating expenses. In the opinion of management the liquidity risk exposure to the organization is low and is not material.

12. Uncertainty Related to COVID-19

On January 30, 2020, the World Health Organization (WHO) announced a global health emergency because of a new strain of coronavirus, the "COVID-19 outbreak". In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve throughout the world including Canada. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the impact on the organization will not be known with certainty for months to come. Specifically, the organization may see a decrease in their donations and investment income. The organization may also see a decrease in the market value of their investments. The potential decrease in revenues could impact the organization's ability to run programs, however, the organization does not expect to see a significant impact on their operations. The amount of reserves currently maintained along with frequent internal monitoring and analysis of financial results, serves as a mitigation strategy for the inherent risk associated with the COVID-19 pandemic.

Although the organization cannot estimate the length or gravity of the impact of the COVID-19 outbreak at this time, if the pandemic continues, it may have a material adverse effect on the organization's future operations, financial position, and liquidity in fiscal year 2022.

United Way of Peterborough and District Schedule A - Funds Distributed to Community and Partner Agencies

For the year ended March 31		2021	2020
211 Ontario	\$	5,000	\$ 5,000
Alternatives Community Program Services	•	4,571	, -
Big Brothers and Big Sisters Association		86,308	76,309
Canadian Cancer Society		5,000	-
Canadian Mental Health Association		38,160	38,154
Community Care Peterborough		123,170	55,112
Community Counselling and Resource Centre		96,853	76,309
Community Living Trent Highlands		45,704	40,698
Compass Early Learning & Care		30,400	-
Council for Persons with Disabilities		10,000	_
Deafblind & Sensory Support Network of Canada		1,615	_
Down Syndrome Association of Peterborough		3,636	_
Ontario Society for Crippled Children		9,920	_
Elizabeth Fry Society of Peterborough		70,468	50,873
Five Counties Children's Centre		12,458	-
Food For Kids - Peterborough Public Health		23,690	_
Friends Reaching Individuals in Every Nation Doing Service		7,273	_
Good Neighbours Care Centre		24,851	_
Greater Peterborough Health Services Foundation		3,000	_
Greenwood United Church-Bedford House		8,970	_
John Howard Society of Peterborough		58,421	50,873
Junior Achievement of Peterborough		10,987	50,075
Kawartha-Haliburton Children's Foundation		5,085	_
Kawartha Participation Projects Foundation		6,872	_
Kawartha Sexual Assault Centre		46,456	36,459
Kawartha World Issue Centre		10,000	JU, 4J7 -
Kawartha Youth Orchestra		7,191	_
New Canadians Centre - Peterborough		70,616	55,112
Mennonite Central Committee Ontario		2,500	33,112
Niijkiwendidaa Anishnaabekwewag Services Circle		10,000	_
Nogojiwanong Friendship Centre		23,500	_
Peterborough Green Up Association		12,987	_
Peterborough Aids Resource Network		40,345	33,067
Peterborough Public Health - Food for Kids			12,000
Peterborough Child & Family Centres		50,868	50,873
Peterborough Reintegration Services		56,632	46,633
Peterborough Youth Services		64,088	44,090
Special Olympics Ontario - Peterborough & Area		10,000	44,070
St John's Anglican Church - One Roof		11,690	_
St. Vincent de Paul Society		11,690	_
Telecare Distress Centre of Peterborough		10,000	_
The Canadian Canoe Museum		7,273	_
The Selwyn Public Library Board		5,091	-
Tracks Youth Program		3,091	10,000
		50 067	
Trent Valley Literacy Association Victim Services of Poterborough & Northumberland		50,067	25,436
Victorian Order of Nurses Paterborough Victoria and Haliburton		14,000	-
Victorian Order of Nurses, Peterborough, Victoria and Haliburton YES Shelter for Youth & Families		39,390 70,706	50 251
YMCA		70,706	59,351
Y.W.C.A. of Peterborough, Victoria and Haliburton		3,636 76,308	76,309
T.W.C.A. of receipolougil, victoria and Hatipulton	_	·	·
	\$1	,397,446	\$ 842,658

United Way of Peterborough and District Schedule B - Schedule of Expenses

	Genera Managemen and Administration	t d	Organizational and Community Development	Labour Program	Reaching Home Project	2021 Total	2020 Total
Salaries and employee benefits Office expenses Building occupancy Conferences, training and recognition Printing and public relations Transportation Nevada Workshop Professional fees Amortization Marketing and miscellaneous Special projects Special events Reaching Home project expenses	\$ 162,759 58,622 26,536 5,587 - - - 12,714 6,191 9,778	2,248 - 24,781 2,093 - 8,837 - -	\$ 108,212 - - - - - - - 20,182 -	\$ 35,145 - - - - - - - - - - -	\$ - - - - - - - - - - 971,537	\$ 497,189 60,870 26,536 30,368 2,093 - 8,837 - 12,714 6,191 9,778 20,182 1,380 971,537	\$ 433,892 58,641 24,367 30,770 4,681 157 8,459 715 11,018 14,283 7,868 22,770 31,740 253,231
Administration costs distributed to campaign/programs Total 2021	282,187		128,394 55,370 \$ 183,764	35,145 7,165 \$ 42,310	971,537 171,447 \$1,142,984	1,647,675	902,592
Total 2021	\$ -	\$ 297,314	\$ 253,339	\$ 54,102	\$ 297,837		\$ 902,592