





ANNUAL REPORT





Our Mission

UNITED WAY PETERBOROUGH & DISTRICT

Mission

Improve lives and build community by engaging individuals and mobilizing collective action

Values

- Demonstrate trust, integrity, transparency, inclusivity and respect
- Energize and inspire volunteerism and volunteer leadership
- Endorse innovation, partnerships, collective action
- Provide non-partisan leadership
- Embrace diversity

Promise

Create opportunities for a better life

Impact

From poverty to possibility

- Moving people out of poverty
- Meeting basic human needs (Eg: food, shelter, and jobs)

Healthy people, strong communities

- Improving access to social and health-related services
- Supporting resident and community engagement
- Supporting community integration and settlement

All that kids can be

- Improving access to early childhood learning and development programs
- Helping kids do well at school and complete high school
- Making the healthy transition into adulthood and postsecondary education

Change starts here.

A Message from the Chair of the Board and CEO



DAVE WILLS Chair



JIM RUSSELL CEO

There's a certain bond that people establish when they focus their efforts on a common goal.

Together, we focused on the goal of helping change lives.

We invested in people, helping lift our most vulnerable from poverty.

**There's a certain bond that people establish when they focus their efforts on a common goal.

Together, we focused on the goal of helping change lives.

TOM BENNETT • 2013 Champaign Chair

What a difference we make when we choose to make a contribution to our community. We're pleased to share, through our 2013 Annual Report, the exciting work we have been conducting and the progress we have achieved. It's a difference that, together with our supporters, we are making in the City and County of Peterborough. This progress is setting the stage for a very positive future for our region. We are proud and encouraged by the continued support from our volunteers, donors and all our stakeholders. Your understanding of our community needs and the importance of our work is inspiring and gratefully appreciated by the thousands of people who receive help.

Community Awareness

United Ways worldwide have been broadly known for workplace fundraising efforts - generating resources and allocating to social sector agencies. But over the past several years, we have seen a transition from this model of not just simply being a funder but to being a collaborator as well - one that sees participation with partners across all sectors. In Peterborough, we have our sights set on lifting people out of poverty and building strong healthy communities. By focusing on three distinct areas - basic needs, life skills and community supports - we believe we can make significant progress toward a vision of a povertyfree community. A place where all children and youth achieve their full potential; where individuals and families have greater independence and financial stability; where everyone has a sense of well-being and safety and feels a meaningful connection to their community.

The need in our community is growing and the cost of delivering services is substantial. In the province of Ontario, poverty costs between \$10.4 billion to \$13.1 billion per year¹ – this is a monetary cost incurred by us all. In the Peterborough area alone, 1 in 10 people in Peterborough live in poverty² – and 1 in 5 children live in poverty³. As one of the most prosperous regions in North America, it begs the question, is it acceptable that anyone should be living in poverty? If we are to change this situation, we knew it would be essential to seek answers and gather information from our community – the residents of the City and County of Peterborough.

Listening to our Community

Community members and organizations want to be more engaged and find meaningful connections to causes, so, in 2013/14, United Way took additional steps to ensure the way forward would be one of consultation, collaboration and confidence. 2013 began with the completion of our community-informed research process. As a starting point for this process we developed a research provider list made up of 52 external agencies and 32 agencies currently funded by UWP. Over the course of three months UWP collected 148 reports: 84 from member agencies, 32 from UWP staff, and 32 from external agencies. The findings from this research informed the focus of our engagement activities with the community.

In the fall of 2013, United Way Peterborough & District hosted a series of deep and fulsome community conversations with internal and external stakeholders to discuss the pressing social issues in our community and determine a future course of action for United Way.

Over the course of September, nine public conversations were held in venues across Peterborough County, four in the City of Peterborough and five in other municipalities in the region. An additional 26 conversations were held with 28 of United Way's existing member agencies beginning in late September and ending in late October 2013. In total there were 356 participants in the community conversations process; 260 took part in conversations with our member agencies, and 96 participated in public meetings.

As a capstone to the conversation and research phase of our work, we held a meeting of our Member Agency Council (MAC) to discuss the process to date and review next steps for the project. Approximately 60 representatives from current member agencies attended this meeting, as did seven members of the UWP Board of Directors.

Our goal through this phase of the journey has been to foster inclusive discussion and to embrace new findings, ensuring UWP continues to impact the priority social conditions as defined by our community.

We must ask ourselves, is it acceptable that anyone should be living in poverty

Community Support

Knowing that it takes an entire community to create change, it was very evident this past year, as in years gone by, that we have the support of our community. Once again, the people of our community stepped up to offer their support. More than 1,000 volunteers and 5,000 donors generously gave their time, talent and hard-earned dollars to the 2013 United Way fundraising campaign. It was under the dedicated and enthusiastic leadership of Tom Bennett serving as our 2013 Campaign Chair and his Campaign Cabinet, we were very pleased to raise more than \$2.3 million.

Thank You!

Without the help of all our volunteers, we could not have the impact we do on the challenging issues our community faces.

Our sincerest thanks to the United Way Board of Directors and staff; we appreciate your significant contribution of time and expertise and the tremendous support of our evolving work.

We hope you enjoy the highlights and acknowledgements to our diverse cross-section of supporters and stakeholders, appearing in the following pages.

On behalf of the United Way Board of Directors, staff, and our community, we want to thank you for your ongoing support. Together, with you, we are changing lives.

Dave Wills, P.Eng.

Chair, Board of Directors



Jim Russell, B.S.W., M.S.W. Chief Executive Officer



 $^{^{\}scriptsize 1}$ THE COST OF POVERTY - AN ANALYSIS OF THE ECONOMIC COST OF POVERTY IN ONTARIO - Ontario Association of Foodbanks 2008.

² Poverty in Peterborough City and County (2008 Report to Mayor's Action Committee on Poverty)

³ Peterborough Child Poverty Profile - 2006



Investing to inspire healthy people and strong communities

Our Community Impact

UNITED WAY PETERBOROUGH & DISTRICT is working every day to create opportunities for a better life for everyone.

Renewing Our Commitment To Our Community

While community impact is not new to United Way Peterborough & District, the Board of Directors initiated a strategic planning process more than two years ago to align with United Way Canada's mandate introduced in 2006 to become a United Way of impact.

For the first time in many years, United Way Peterborough & District invited the broader community to come to the table to help create a shared vision to develop initiatives to enhance our collective ability to make change happen in the community.

In August of 2013, we announced the Community Conversation phase of our 3-year strategic planning process. We put issues on the table and talked to more than 400 people in the City and County of Peterborough about deciding the priority for United Way funding. The focus inherent in this new strategy will enable our donors, volunteers and partners to clearly see and appreciate the transformational impact of their dollars and efforts in strengthening our community, today and over the long term.

This process has been about making sure donors can see the link between their donations and the changes that result – changes to people's lives today, and lasting changes in our community. Our donors and the community expect that of us and in the end, that is what United Way is committed to delivering.

As we continue our evolution and movement towards an impact agenda, our process has included community discussion to ensure residents have an opportunity in helping to establish priorities that foster sustainable positive change. Over the last 2 years, through discussions with our agencies, on-going research and feedback from various stakeholders, we've put together a comprehensive approach to community development with a framework focused on two priority areas; moving people from poverty to possibility and creating healthy and strong communities.

To address these areas, United Way will focus efforts and discretionary investment on targeted priority goals to build a community investment model that moves beyond the traditional role of funder that is guided by three key practices of investment that United Way is calling the AIM Model:

Advocacy/Voice: optimize our relationships with gov't and local social change agents to help shape social policy to create positive and sustained impact on the lives of those living in the City and County of Peterborough.

Investment/Funding: establish a continuum of funding to strategically align our investments to issues and populations identified by our research to set established outcomes and indicators to realize the greatest impact possible for our community.

Mobilization/Collaboration: lead and influence collaboration and partnerships within the non-profit sector, encouraging strategic alignment and establishing a collaborative approach to local service delivery. Provide opportunities to come together to learn, plan and develop partnerships to achieve shared goals.

By combining community engagement with priority-setting and collective action, we aim to achieve lasting, measurable change together. Although United Way cannot address every social challenge facing our community, there are several critical areas where we can effect real and positive change. During 2014, the remaining work will focus on defining strategies with stakeholders and our current member agencies that will help ensure we move people from poverty to possibility and create stronger communities.



2013 United Way Member Agencies

INVESTING FOR IMPACT

Thanks to the support of our donors, for over 70 years United Way Peterborough & District has worked with member agencies to transform our community. Providing program and core operating funds for frontline agencies is the foundation of United Way's efforts to meet pressing social issues in our community. Working together with donors and the community, United Way supports a network of vital social and human service services to build community resiliency and to change social conditions, creating opportunities for a better life for individuals, families and communities.

In 2013, we invested in 165 programs and services delivered by 32 member agencies. Member Agency funding is reviewed by a panel of experienced community volunteers and professional staff to ensure that our funding is directed towards addressing the emerging and deepening social issues in our community.

The amount indicated below is the total United Way funding paid, including designations during the period January 1, 2013 to December 31, 2013 with a total of \$1,927,164.00 distributed.

\$ 112,350.00	Big Brothers Big Sisters Peterborough
\$ 86,678.00	Canadian Mental Health Association, Peterborough Branch
\$ 53,332.00	Canadian Red Cross, Peterborough, Haliburton District
\$ 47,714.00	COIN, Community Opportunity & Innovation Network
\$ 67,068.00	Community Care Peterborough
\$ 192,661.00	Community Counselling & Resource Centre
\$ 44,294.00	Community Living Peterborough
\$ 44,856.00	Down Syndrome Association of Peterborough
\$ 78,749.00	Elizabeth Fry Society of Peterborough
\$ 90,444.00	John Howard Society of Peterborough
\$ 15,268.00	Kairos Non-Profit Housing of Peterborough Inc.
\$ 41,138.00	Kawartha Child Care
\$ 62,027.00	Kawartha Food Share
\$ 47,400.00	Kawartha Sexual Assault Centre
\$ 47,989.00	Kinark Child & Family Services
\$ 68,476.00	Learning Disabilities Association of Peterborough
\$ 37,988.00	Multiple Sclerosis Society of Canada, Peterborough Chapter
\$ 17,746.00	New Canadians Centre – Peterborough
\$ 63,261.00	Nursery Two Inc.
\$ 21,363.00	PARN
\$ 55,333.00	Peterborough Community Chaplaincy
\$ 62,000.00	Peterborough Family Resource Centre
\$ 73,687.00	Peterborough Social Planning Council
\$ 57,214.00	Peterborough Youth Services
\$ 45,260.00	Schizophrenia Society of Ontario, Peterborough Chapter
\$ 20,314.00	Trent Child Care Inc.
\$ 21,026.00	Trent Valley Literacy Association
\$ 25,606.00	VON Peterborough, Victoria and Haliburton
\$ 24,586.00	Youth Emergency Shelter of Peterborough Inc.
\$ 81,772.00	YMCA of Central East Ontario
\$ 219,564.00	YWCA Peterborough, Victoria & Haliburton



Special Recognition

VOLUNTEERISM is key to a healthy community. Volunteers offer their time, their expertise and, most importantly, their hearts. We appreciate the efforts of people who help make the City and County of Peterborough a better place to live and work.

United Way Peterborough & District Board of Directors

David Wills, Chair
Suzanne Hooke, Vice Chair
Wendy Dunford, Past Chair
Marie Dietrich, Treasurer
Tom Bennett
Steve Daynes
Dave Fell
Carla Guest
Yves Lafortune
Scott Mancini
Linda Mitchelson
Bill Morris
Greg Simmons
Murray Rodd
Elizabeth Teleki

MEMBER AGENCY COUNCIL (MAC) REPRESENTATIVES

John Prentice

Sheila Olan-MacLean Casey Ready

Nominating Committee

Wendy Dunford Suzanne Hooke Darlene Evans, MAC Representative

Finance Committee

Marie Dietrich
Mark Graham,
MAC Representative
Yves Lafortune
Steve Daynes

COMMUNITY REPRESENTATIVES

Gail Rowat
Meghan Valentine
Grant Valentine
Rod MacIsaac
Michele Nicholls

2013 Campaign Cabinet

Tom Bennett, Chair Mary Babcock Lisa Carey Joan Carragher Tony Davidson **Bradley Fauteux** Jack Gillian Larry Gillman Teresa Kerr Dave Kinder Daisy Komujuni Chantalle Langlois Perry Longhurst Scott Mancini David Martin John McNutt Amanda Montague Ray Pichette Graeme Ross Sue Sharp Amy Simpson

Robert Smith

Rick Storey
Wendy Swain
Jeannine Taylor
Matt Temple
Doug Tennant
Michelle Thornton
Debbie Timperio

2013 Campaign Loaned Representative

Kory Atkinson (compliments of Royal Bank of Canada)

Homelessness Partnering Strategy Community Advisory Board

Dorothy Olver, Chair Suzanne Galloway John Martyn Bill McNabb Keith Riel Maisie Watson

Agency & Community Services Committee

Suzanne Hooke, Chair
Linda Mitchelson, Vice Chair
Yves Lafortune
Carla Guest
Bill McNabb
Vicki Gullick
Nancy Fischer
Barb Lillico,
MAC Representative
Frances Wilbur,
MAC Representative

Impact Peterborough Data Advisory Committee

Todd Barr Dawn Berry-Merriam Nancy Fischer Emmy Ruttle

Office & Administration

Dr. Arvind Kory Atkinson Leslie Baker Frances Carberry Claude Caron Scott Cockburn Deanna Harrison Laura Hill Mary Houser Joseph Maraldo Tyler Markham Summer Ralph Mary Snack Jodi St. John Kathy Wallace Rebecca Weir Norma Wills

Student Interns

Rachel Ke,
Trent University
Farhin Maredia,
Fleming College
Samantha Remington,
Fleming College
Alexandra Saunders,
Fleming College
Daniel Wang,
Trent University

Youth Advisory Committee

Saad Alam
Nick Anderson
Nate Baldwin
Luke Belfry
Kelcy Cathcart
Saalar Faisal
Shayan Faisal
Kailey Grant
Logan Hiltz
Kendra Jamieson
Emma Langill
Katelyn McRae
Kelsey Numan
Mathieu Ouellet
Elizabeth Seaborn

2013/2014 Trainers

Cathy Berges
Ken Doherty
Doug Downer
Kevin Duguay
Joe Grant
Janice Green
Lynn Marie Landry
Lenka Petric
Sarah Tanner
Paul Teleki
Bill Templeman
Cora Whittington

Landscaper Extraordinaire

Jerry Schweir





2013 Leadership Donors

At United Way, Leadership is a generous expression of community spirit and pride. Beyond a gift, your Leadership inspires others to create hope for a positive tomorrow. Being a Community Leader sets a profound example of giving while making a measurable impact in the community.

We salute the following Community Leaders for their generosity and trust.

Pathfinder \$5000 +

Daryl Bennett Glen Colborne Audrey L. Dawe Carl Doughty Michael Evans & Heather Gardiner Dr. James & Isabel Henniger Ted & Glenda Hunter William & Dorothy Hunter Bill & Betty Morris Graeme Ross Dr. Stuart & Mary Parker 3 Anonymous

Patrons \$2500 - \$4999

Willis & Peg Cleveland Dr. Brian & Ellen Desbiens Dr. Christopher & Kim Fenton Don & Bev Foster Paul Harris-Lowe Nancy Henderson Stephen & Maureen Henderson Dr. William Hughes & Jennifer Fraser-Hughes Keith Manser Mary-Pat Mathers Eileen & Edward McCormick Ray & Lesley Pichette Dr. Stephan Ragaz David & Beverly Sherwin Doug Tennant Dr. Tony & Helen Tilly Gordon Watkins Gregg White 7 Anonymous

Builders \$1500 - \$2499

Olive & Tom Aiken Tim & Shelley Barrie Justice Richard & Aileen Batten Tom & Grace Bennett Dr. Michael & Dr. Deborah Berrill David Bignell & Janice Green John & Ruth Brandow Dr. Deepinder Brar Robert Brown & Dr. Kathryn Moore Brown John & Barbara Burbidge James Buttle Dr. Donald Curtis Dr. Lawrence Ebisuzaki David Fell Donald Ferguson Larry & Marion Franks Dr. Glenn Garneys & Pearl Dixon Dr. Bruce & Judy Gibson **Bradley Griffiths** & Debbie MacFarlane Dr. George & Eleanor Hamilton Lorraine & Jim Hayes Roberta & Kevan Herod K. Suzanne Hooke

Dr. Laura Hudgins Gord & Olivia James Brian & Lynne Kelly Arndt Kruger Yves & Janet Lafortune Douglas & Mary Lavery Dr. Peter & Marilyn MacLoghlin David Martin & Yvonne Foster Shirley McDowell - Remax J.R. & Janie McGee Dr. James McGorman & Dr. Judith Buys David McNaught Rev. Josephine Mewett Amanda Montague Brian Morehouse Don Bocking & Anne Morawetz David & Patricia Morton Opal Murphy Dr. Kevin Nugent Kerry Lynn Parsons

Martin & Denise Pick

Dr. Elizabeth Popham

John & Pat Reesor Thomas R. Rickard Dr. Nona Robinson John & Nancy Ross Carol Ann Price & Chris Russell Jim Russell William & Ruth Russelle Milton & Barb Schindel Ben Shaughnessy Kristy Shaughnessy Alan Slavin Linda Slavin George & Margaret Tough The Estate of Mrs. Florence M. Varcoe David & Norma Wills Bert & Lore Wyslouzil 16 Anonymous

Leaders \$1000 - \$1499 Jim Abel Shelley & James Adair Carolee Awde-Sadler Mary Babcock Bill & Nancy Backlund Dan & Ingrid Bailey Drs. Ralph & Brenda Bastian Barbara Beck Francoise Bouchard John Bowes Roy & Devona Bowles Simon Boyce Ala Boyd Joe Bozec Douglas Brown Dr. Lee Smith & Linda Brown Curtis & Kim Bryan Keith & Maureen Buchanan Dr. Michael Burger & Debra Cooper Burger Barbara Cameron Kathryn Campbell Kathleen & Michael Carter

Erica Cherney Wanda Clancy Elizabeth Clement Wendy Cooke Scott Coons Robert & Margaret Cope Stephen Cox Paul Cragg Kent Crockower Lawrence Crockower Adrian Cunningham Lynda Cunningham Brenda Dales James Dalton Tony Davidson Laurie & Bonnie Dawe

Dr. Brian De Salvo & Dr. Jennifer Coates Deborah deBruijn Gordon & Julie Deck John Desbiens James & Joanne Devlin Jim & Wilma Dick Janet Donaldson J. Fred Doris John & Jane Downs Paul Downs Arlette & Paul Dufort John & Marlene Dunford Catherine Eimers Paul Elliott Jamie Emerson Dr. Bruce & Ann Farlow Donald Ferguson William Fields Nancy Fischer Chris & Moira Fleming Tricia Francis

& Elizabeth Goodge
Douglas & Nancy Gordon
Doris Graham
Gail Grant
Jon & Shelagh Grant
Travis Grybb
Jeffrey & Barb Guilbeault
Dr. Donald
& Gwen Harterre
Bill Hartwick
Dr. Sarah Harvie

Dr. Richard Heyden

& Dr. Shelley Martel

Dennis Glisinski

Dr. John

Patrick Hickie
Grace Hodder
Brian Horton
Colleen Howson
Garry James
Robert G. Jameson
Allan Jansen
Raymond &
Margery Johnson
Paul Kennaley
James M. King
Lisa Kouri
Patricia Kraft
Sean Lafonte
Robert Lamarre

Robert Lamarre
Jane & Jeff Landriault
Glen & Georgina Lecour
Eve Look
Robert Lowes
Gwendolyn MacDonald
Justice Barry MacDougall
William Blair

& Janice Mackenzie Rod & Jennifer MacIsaac Dr. Barbara Mann Reverend Peter

& Nancy Marshall Reverend Glen

& Sara Mattinson
Dr. David & Deborah May
Ian May
Ian McGillis
Mike McKnight
Brett McLellan
Sheri Mcleod
Mary Ann Meagher
Janice Millard

Dr. Thomas

& Barbara Miller Kip Millitz

Karl & Leona Moher

Susan Neale

David Nelson

David Newhouse

Dr. Erica Nol

Sheila Olan-MacLean

Carol O'Neill

Ron & Julia Osborne Bill & Lila Peacock

Harry & Sylvia Pearson Robert & Nancy Phillips

Steven & Louise Pillar

Dr. Chris Rice

Chris Risley Alexander &

Alexander &
Rosemary Robertson
Dr. Piero & Gianna Ronca
Gillian Sandeman
Todd Sargent
Peter Sejrup
Barbara Shaw
Sylvia Shea
Dale & Bernice Standen
Eric Steinmiller
Dr. Susan Sudbury
Hugh & Joan Sullivan
Margaret Sullivan
Sylvia Sutherland

Mr. Justice Raymond
Taillon & Susan Taillon
Elizabeth & Paul Teleki
Alan Thomas
Lois Tuffin
Dr. Arthur

& Margaret Jane Turner
Peter Van Katwijk
Keith Walden
Rene Wangen
David Warren
Patti Watson
Peter & Kathy White
Dr. Kaetlen Wilson
Keith & Sally Wilson
Terry Windrem
Gordon & Marjorie Wood
J. C. Edgar & Diane Wood
31 Anonymous





2013 Employee Campaign Awards

EMPLOYEE AWARDS are presented to employee groups who demonstrate exceptional leadership, generosity and creativity in their annual workplace campaign.

Leading The Way Award recognizes workplace campaigns whose employee and corporate donations together exceed \$75,000. The recipients are:

General Electric Canada, Peterborough Pepsi QTG Canada Robinson Place, Ministry of Natural Resources Peterborough Regional Health Centre City of Peterborough Trent University

Community Builder Award recognizes workplace campaigns whose employee and corporate donations together exceed \$50,000 (and are less than \$75,000). The 2013 recipients are:

Royal Bank of Canada and RBC Dominion Securities Siemens Canada Limited

Cornerstone Award recognizes workplace campaigns whose employee and corporate donations together exceed \$20,000 (and are less than \$50,000). The 2013 recipients are:

PVNC Catholic District School Board GM Financial TD Canada Trust Minute Maid Company Canada Inc. Coach Canada

Fleming College
Kawartha Pine Ridge District School Board
County of Peterborough
LCBO District #8
Peterborough Utilities Services Inc.

United Way Scholfield Award of Community Distinction

United Way Peterborough & District's Scholfield Award of Community Distinction was established in 2004 and is meant to recognize a resident or organization within the boundaries of the City and County of Peterborough "celebrating outstanding contributions to community building". Previous honorees include Paul and Ina Scholfield, the first recipients and who the award has been named after, Sharon Courts, Paul Lafond, People First, John Martyn, Bill Strode, Roy Brady, Survivors Abreast and John McNutt.

This year the Awards Committee is proud to name Special Olympics – Peterborough as the recipient of the 2013 Scholfield Award.

Special Olympics - Peterborough clearly demonstrates their commitment to improving lives and building community in the City and County of Peterborough and are a true inspiration to others. Congratulations!



Report from the Labour Community

The partnership between the Canadian Labour Congress and United Way Centraide Canada developed more than 30 years ago as a way of ensuring workers and their families had access to social services in their communities. Locally the partnership is represented by United Way Peterborough & District and the Peterborough and District Labour Council.

This past year has seen many collaborative initiatives including Labour's Day of Caring in June when members of Peterborough Labour Council as well as United Way board members raised funds and awareness for Peterborough City and County Health Unit's Dental Treatment Assistance Fund.

In addition, UWP's Labour Programs and Services has been engaged with community partners in establishing The Workers Action Centre whose primary focus has been to advocate for an increase to the minimum wage and address the growing issue of precarious employment and its impact on working people in our community.

In November United Way Peterborough & District presented our first ever Labour Partnership Award to Wendy Dunford who has been a long committed volunteer to both our local Labour Council as well as our United Way movement. United Way's own Paul Brown was also recognized by the Labour Council with the prestigious Labour Activist of the Year award.



Our Media Partners

United Way depends on the generous support of our media partners to convey our messages across the City and County of Peterborough. We gratefully acknowledge the following media for their generous support.

- The Peterborough Examiner
- CHEX Television
- kawarthaNOW.com
- TVCOGECO
- Country 105/Energy 99.7 Radio
- Peterborough This Week

- Magic 96.7/STAR 93.3 Radio
- Lakefield Herald
- WOLF 101.5/KRUZ 100.5FM Radio
- SNAP Peterborough
- PtboCanada





Investing to help kids be all they can be



Treasurer's Report 2013

MARIE DIETRICH

The past year has been another challenging one from a financial perspective for the United Way Peterborough and District. As the new member agency funding model was under development, the Board of Directors felt that it was important to stabilize member agency funding at the prior year level. In order to do so the Board of Directors approved a \$382,000 budget deficit for 2013. Fortunately, the actual deficit for the year was much more favourable, amounting to \$283,524.

Total revenue for 2013 was just over \$2.6 million which was a decrease of about \$200,000 from 2012. The largest portion of revenue, of course, was from campaign which totaled just over \$2.22 million, representing a decrease of 8.8% from the previous year. Other revenues totaled almost \$400,000, which was comparable to 2012, and consisted of investment, program, grant and Nevada income and other donations.

Total expenditures for the year were almost \$2.9 million. Contributions allocated to member agencies amounted to \$1.85 million which was virtually the same as the prior year. Designations totalled \$109,000, compared to \$184,000 in 2012, representing a decrease of 41%. Program expenses, including organization and community development, labour and homelessness, totalled almost \$423,000, which was an increase of 1.8% from 2012. Community investment (general management and administration) and campaign expenditures totalled just over \$480,000. Much of the favourable position in the actual deficit as compared to the budgeted deficit was as a result of the reduction in these expenses from the prior year of just over \$90,000.

Due to the operating deficit, the cash and short-term investments balance decreased by approximately \$300,000. There were no other major changes in the organization's assets from the prior year. The liabilities were fairly consistent from the prior year, amounting to \$216,000, the largest of which was accounts payable and accrued liabilities. We ended the year with the following fund balances: unrestricted - \$2,131; internally restricted operating - \$850,202; and endowment - \$2,010,342. The largest portion of the internally restricted operating fund is the reserve fund which maintains a maximum of three months of funding for the organization's expenditures.

Finally, I would like to thank the Finance Committee for their contributions of time and expertise and the staff for their diligent, accurate and thoughtful work throughout the year.

The Statement of Financial Position and Statement of Operations and Changes in Fund Balances presented here have been extracted from the audited financial statements for the year ended December 31, 2013 which were audited by Collins Barrow Kawarthas LLP. The audited financial statements were reviewed by our Finance Committee and approved by our Board of Directors. The complete financial statements, including the independent auditors' report and notes to the financial statements, are available on our website at www.uwpeterborough.ca.



Marie Dietrich, CPA, CA Treasurer, United Way Board of Directors



Financial Report 2013

STATEMENT OF FINANCIAL POSITION at December 31, 2013

	Operating Fund \$	Endowment Fund \$	2013 \$	Restated 2012 \$
ASSETS				
Current assets Cash Short-term investments Pledges receivable from prior year campaigns Interest and other receivables Prepaid expenses Due to/from other fund	221,569 514,539 189,907 75,290 16,808 5,815	53,773 100,927 - 6,421 - (5,815)	275,342 615,466 189,907 81,711 16,808	426,031 766,010 181,780 59,616 7,568
	1,023,928	155,306	1,179,234	1,441,005
Investments	-	1,855,036	1,855,036	1,881,620
Capital assets	44,273	-	44,273	48,960
	1,068,201	2,010,342	3,078,543	3,371,585
Current liabilities Accounts payable and accrued liabilities Government remittances payable Deferred contributions Deferred campaign contributions	131,221 5,132 - 54,515	- - - -	131,221 5,132 - 54,515	134,154 5,396 5,989 54,847
	190,868	-	190,868	200,386
ent liabilities Accounts payable and accrued liabilities Government remittances payable Deferred contributions	25,000	<u>-</u>	25,000	25,000
	215,868	-	215,868	225,386
Fund Balances Unrestricted Internally restricted	2,131 850,202 -	- 1,732,821 277,521	\$ 275,342 615,466 189,907 81,711 16,808 1,179,234 1,855,036 44,273 3,078,543 131,221 5,132 54,515 190,868 25,000	342,517 2,539,586 264,096
Externally restricted				
Externally restricted	852,333	2,010,342	2,862,675	3,146,199

Financial Report 2013

STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES

For the Year Ended December 31, 2013

	Operating Fund \$	Endowment Fund \$	2013 \$	2012 \$
Revenue				
Campaign contributions Funds received from other United Ways	1,765,052 538,490	-	1,765,052 538,490	2,005,678 467,629
Total campaign income	2,303,542	-	2,303,542	2,473,307
Pledge loss	(79,749)	-	(79,749)	(34,000)
Net campaign income Investment income Program income	2,223,793 7,985 15,413	145,408 -	2,223,793 153,393 15,413	2,439,307 138,289 22,217
Grants Nevada income Other donations	174,496 16,623 15,831	15,063	174,496 16,623 30,894	188,562 23,730 22,111
otal Revenue	2,454,141	160,471	2,614,612	2,834,216
Allocations to member agencies Designations to member agencies Designations to other United Ways Designations to other registered charities Community investment Organizational & community development Labour program Homelessness project United Way of Canada membership fees Fundraising Investment management fees Campaign expenses	1,849,630 77,534 7,871 23,437 154,715 266,534 37,830 118,544 20,661	- - - - - - 15,278	1,849,630 77,534 7,871 23,437 154,715 266,534 37,830 118,544 20,661	1,852,073 130,985 12,539 40,118 143,943 255,898 40,824 118,544 21,527
otal Expenditure	2,882,858	15,278	2,898,136	3,058,607
xcess (Deficiency) Of Revenue Over Expenditure For The Year	(428,717)	145,193	(283,524)	(224,391)
und Balances, Beginning Of Year	1,208,859	1,937,340	3,146,199	3,370,590
nterfund Transfer	72,191	(72,191)	<u>-</u>	
Fund Balances, End Of Year	852,333	2,010,342	2,862,675	3,146,199





United Way Peterborough & District 277 Stewart Street, Peterborough, ON K9J 3M8 T: (705) 742-8839 F: (705) 742-9186 E: office@uwpeterborough.ca